

### SEPA Direct Debit – a success story for the European payment market Research Analysis

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#### Use and efficiency of DDs in Europe

Direct debits (DD) are widely used in national retail payment transactions. It is a highly efficient payment method that generates few costs, and is completely paperless straight through processing from the debtor to the creditor's bank.

DDs cost less to process and are more convenient for creditors and debtors than other payment methods such as cards, cheques or cash. To identify today's importance of DD in Europe and to determine the factors of success for the implementation of SEPA DD, an actual study ("SEPA Direct Debit – a success story for the European payment market") has been carried out by Steinbeis-University in Berlin. In line with this study a representative survey among customers in Germany, Italy and France was performed concerning national payment habits, especially relating to DD. By choosing these three countries the majority of European customers using this payment method have been represented. At the same time by selecting Germany, Italy and France three different national DD systems can be reviewed. In addition companies in Germany were interviewed about their opinion on DD.

The result of the survey is that DDs have great importance for all interviewees. Almost 70% of all interviewed customers and even 73% of the companies evaluate DD today with at least high importance (see Fig. 1). Furthermore 85% of interviewed customers state that DD is easy to use and convenient for them.

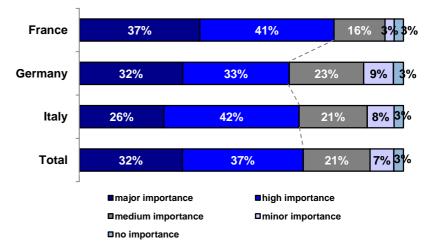


Fig. 1: Importance of DDs for customers (Germany, Italy and France) and companies in Germany when paying periodical services with different rates (i.e. telephone bill)

### DD has a high importance for all interviewees

Pricing is a critical factor of success for SEPA DD

DD provides benefits for all parties especially to creditors However the study also shows that pricing is a, or even the critical factor of success for SEPA DD. The vast majority of interviewees will not accept higher fees for DD compared to today. This circumstance clearly shows the importance of an efficient and realizable long-term charging methodology which does not charge the customer.

### With SEPA DD a high acceptance in the whole SEPA area can be achieved for direct debit

To profit from the advantages of DD also for cross-border transactions (prospectively the abolishment of domestic DD schemes is also intended) SEPA DD as a legal framework for 32 EU countries started in November 2009. The purpose of SEPA is to promote a highly convenient and efficient (cross-border) payment system. SEPA DD is suitable for making DD transactions safer and convenient for customers compared to national DD schemes.

The survey by the Steinbeis-University in Berlin shows that changes in SEPA DD (regarding comfort and security) in comparison to established national DD schemes are consistently favored by the majority of customers. E.g. higher payment security in DDs, like offered by SEPA DD in addition to a special identification mechanism, will be appreciated by the vast majority (89%) of interviewed customers. But not only because of the features from SEPA DD – the direct debit payment per se is very important, but because DD creates benefits for all participants (cf. Fig. 2).

Benefits to creditors	Benefits to debtors
<ul> <li>Lower transaction costs - reduced internal payment handling costs: for instance no payment reminders have to be sent, reconciliation problems and credit/collection activities are reduced</li> <li>Increased certainty and predictability - amount and date of collection is known</li> <li>Reduced costs of working capital - cash flow benefits</li> <li>Increased flexibility – collection of varying amounts possible – using automated methods</li> </ul>	<ul> <li>Lower transaction costs – creditors should pass some of the savings to debtors (Inducements for underlying products or services)</li> <li>Increased convenience – convenience of automatic bill payment (convenience in DD is higher than in other payment methods)</li> <li>Reduced risks and costs of late payment – late payment fees are avoided</li> </ul>
Benefits to creditor banks	Benefits to debtor banks
Lower costs for creditor banks to process a DD than other payment forms – creditor bank typically receives an electronic bulk of file from creditor, which it then transmits electronically	<ul> <li>Efficient automatic payment method – manual payment forms can be avoided (e.g. credit transfer on paper basis, cheque, etc.)</li> <li>Paperless straight through process (STP)</li> </ul>

Fig. 2: Benefits from DD to all participants



Additional advantages for creditors when using SEPA DD is the ability to collect direct debits across 32 EU countries holding one bank account and the possibility to gain more customers for DD through enhanced security and convenience compared to national DD schemes.

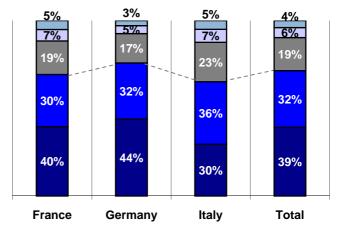
Also SEPA DD has further advantages for customers such as for example no collection can be processed without a debtor's agreement (a SEPA mandate must be in written form), the amount and date of collection in SEPA DD is known (important to 76% of customers), longer periods of revocation for wrong or unauthorized DDs (important to 84% of customers), and customers can make a DD payment anywhere in the EU (important to 65% of customers).

As pictured above, these SEPA DD related benefits are extremely important for customers and will be one of the factors that SEPA DD becomes a pan-European success story. But by comparing the monetary benefits from creditors and debtors economic imbalances will be obvious – creditors have strong incentives to use DD – debtors have weak (monetary) incentives.

Therefore SEPA DD should not be more expensive on average for the customers than comparable national schemes. The fact, that 55% of customers (debtors) in Germany are not willing to pay an adequate fee even for more security and comfort undermines this.

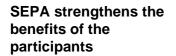
### Today in most EU countries customers do not pay a fee for direct debit

Most European DD schemes have a cost recovery mechanism for direct debit transactions, which mostly charges the creditor. This is also the result of the survey, where 71% of the customers declare they do not pay for DD (see Fig. 3). Otherwise the vast majority (96%) of interviewed creditors pays a transaction fee for direct debits to their bank.



■full agreement ■agreement ■partly agreement □rather no agreement □no agreement

Fig. 3: Question if payment per DD is free for the interviewee



Currently most european DD schemes do not charge the customer Debtors will resist any imposition of debtor bank charges

A one-sided adjustment of the economic balance in the expense of the debtors leads to an enormous restraint in acceptance

It may be expected that most debtors would choose to remain in their existing national DD scheme, which typically does not charge for DDs, rather than join SEPA DD. In case of rising prices imbalances between the creditor and debtor become very obvious, debtors have no/ only weak incentives to use DD (no monetary benefit).

Additionally, the introduction of fees for a service which in most national schemes was previously provided for "free" will be viewed negatively.

If fees are rising, 71% of the interviewed customers will shift from DDs to other less efficient but for them more reasonable priced payment methods (see Fig. 4). This would lead to a fall in the use of direct debit.

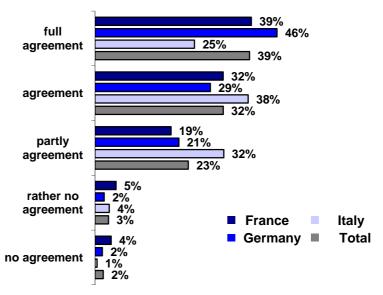


Fig. 4: Willingness to change from DD to alternative payment methods if fees are rising

Therefore an efficient cost recovery mechanism which does not charge the customer is a critical success factor for the implementation of SEPA DD. Particularly because SEPA DD is a new scheme it requires up-front investments as well as ongoing operating costs. Unless banks can recover these costs they will be unwilling to invest in the new scheme.

Basically there are two forms of cost recovery mechanisms. The function of a cost recovery mechanism in the form of a balancing payment and the function in form of an exception charge both paid from the creditor's bank to the debtor's bank. Both mechanisms are based on multilateral fees which are in this general framework of DD the applicable pricing methodology.



The abolishment of existing multilateral fees does not lead to a permanent financial relief for the customers

#### In the long-term the abolition of multilateral fees does not lead to a offal in prices for the customer

The abolishment of multilateral fees leads to increased costs of bilateral negotiations between the participants. Hence bilateral commercial arrangements for DD lead to high contracting costs especially for smaller participants. In the absence of e.g. a multilateral balancing payment, most debtor banks would have to be willing to move from national schemes with a clear cost recovery mechanism to a scheme without such a mechanism.

Without e.g. MBP debtor banks losing their current efficient cost recovery mechanism which possibly leads to an increase in debtor bank charges for debtors. Creditors are probably the beneficiaries of such a mechanism. The amount paid by creditors to creditor banks for collecting DDs may be reduced, as creditor banks would no longer make balancing payments to debtor banks. The creditor bank therefore would no longer recover these costs from the creditor.

As a result of this, debtor banks would probably levy charges against debtors in order to recover costs that were addressed by the balancing payments under national schemes. Therefore the debtor would probably pay a charge for the collection of DDs for the first time in many European countries. In this context it has to be noticed, that the Steinbeis survey comes to the conclusion that 71% of the interviewed customers would surely shift to alternative payment methods, if DD becomes more expensive for them.

Alternatively, debtor banks might cross-subsidize DDs by introducing/increasing fees in other product areas to compensate or to recover costs.

Finally the abolishment of multilateral fees has negative effects on competition, as the predictable lack of suitable partners for small banks limits the reach of SEPA DD for customers and in turn the emerging lack of competition leads to higher prices for costumers using DD.

### A multilateral pricing enhances the performance and simplifies the process

Multilateral pricing reduces transaction costs and promotes competition by enabling banks with low bargaining power to enter the market for cross-border DDs in the same terms and conditions as big banks. Multilateral pricing enables both, debtors and creditors to benefit from greater predictability and lower search costs compared to bilateral prices. Furthermore, a multilateral pricing will absolve the need for costly bilateral negotiations between creditor and debtor banks.

Multilateral pricing leads to higher efficiencies



A multilateral balancing payment is the most applicable cost recovery mechanism

Scheme costs are recovered from a minority of transactions

Higher administration effort because of operating with two charging systems

### MBP – multilateral balancing payment with fee per transaction

Multilateral balancing payment is the most efficient cost recovery mechanism as participants that benefit more from the scheme compensate those who benefit less but whose participation is crucial to the viability of the scheme. The MBP will help to achieve more SEPA DD objectives of wide reaching, efficiency and viability than other cost recovery mechanism and ensures that debtors will not be charged for DD transactions (see more than 75% of the interviewed creditors would favor a negotiable amount of fees between the parties). Furthermore, MBP enables banks to settle on a transaction price if they do not already have a bilateral arrangement at hand or are unable to negotiate a fee below this price (banks are free to negotiate other arrangements). Finally it is also a transparent and predictable charge.

#### **Rejection-based charging**

This cost recovery mechanism is based on a cross-subsidy whereby scheme costs are recovered from a minority of transactions (about 1%-3%). Furthermore, there is a principalagent problem as rejects are typically caused by debtors (due to insufficient funds). For the scheme to provide incentives for efficiency the debtor bank must be able to recover the rejection charge in full from the debtor. This additional cost would result in debtors switching from DDs to alternative, less efficient, transaction methods.

#### Combination of MBP and rejection-based charging

A combination of MBP and rejection-based charging also has the principal-agent problem as a pure rejection-based charging and rejection fees would result in debtors switching to alternative payment methods which could lead to a reduction in volume of DDs and thus make SEPA DD less viable. Also the exception charges will cross-subsidize the costs of the scheme and operating with two charging systems causes higher administrative effort/ costs for participants.



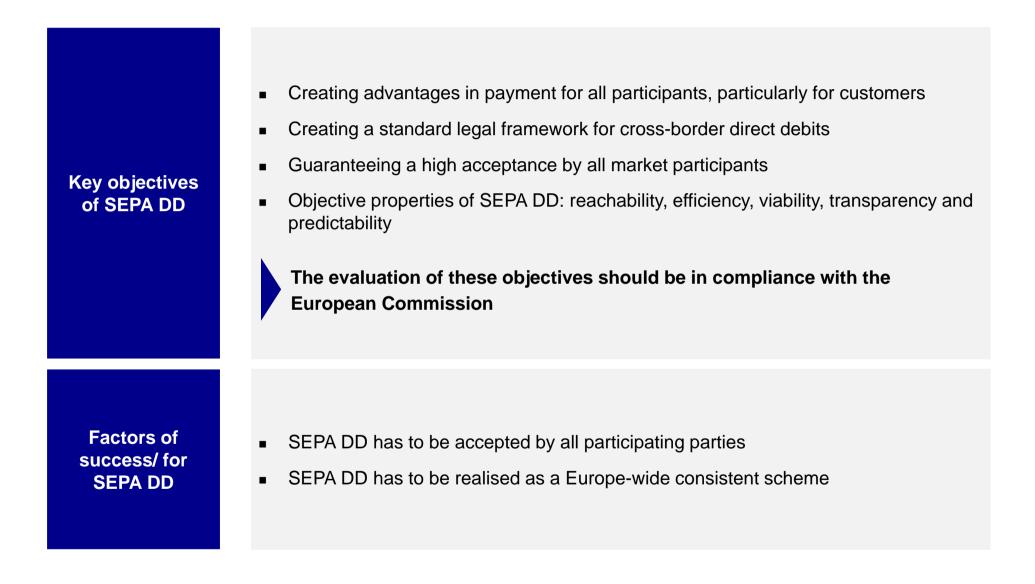
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Study results				
<section-header><section-header></section-header></section-header>	<ul> <li>With SEPA DD a high acceptance in the whole SEPA area can be achieved for direct debit</li> </ul>			
	<ul> <li>SEPA DD has to be as secure and comfortable as present national direct debit schemes</li> </ul>			
	<ul> <li>For the success of the whole SEPA DD an early migration of the national schemes is very important</li> </ul>			
	<ul> <li>SEPA DD should not be more expensive on average for customers than comparable national schemes</li> </ul>			
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	<ul> <li>A one-sided adjustment of the economic balance at the expense of the debtors leads to an enormous restraint in acceptance</li> </ul>			
	<ul> <li>In the long-term the abolition of multilateral fees does not lead to a fall in prices for the customer</li> </ul>			
SEPA DD has to be realised as a Europe-wide consistent scheme	<ul> <li>Multilateral pricing enhances the performance and simplifies the process</li> </ul>			

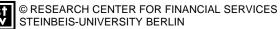
## Detailed results of "SEPA Direct Debit – a success story for the European payment market"

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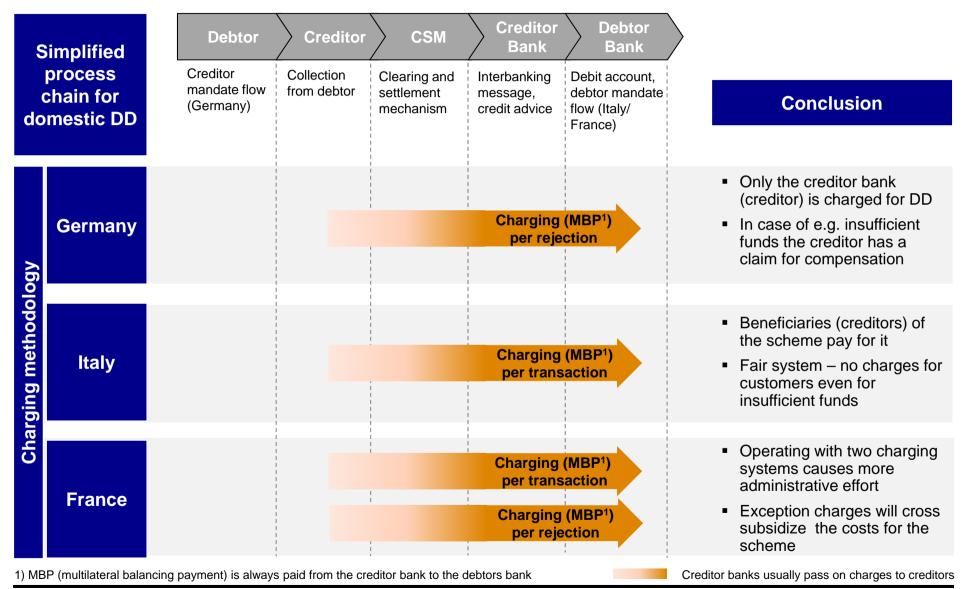
#### SEPA intends to unify different domestic payment instruments in Europe

### **SEPA PRE-SEPA** Euro Area EU 27 EEA + Switzerland + Monaco **PRE-SEPA SEPA** National / local solutions Consistent solutions with additional optional services Different payment instruments and standards, customer Unified. Core payment instruments and standards, consistent customer experience, application of harmonised consumer experiences and consumer law protection laws Reduced complexity and improved efficiency: all SEPA Cross-border complexity and risk payments are domestic payments Source: Making SEPA a reality, European Payment Council, September 2009





### In Germany, Italy and France the creditor is always charged for DD

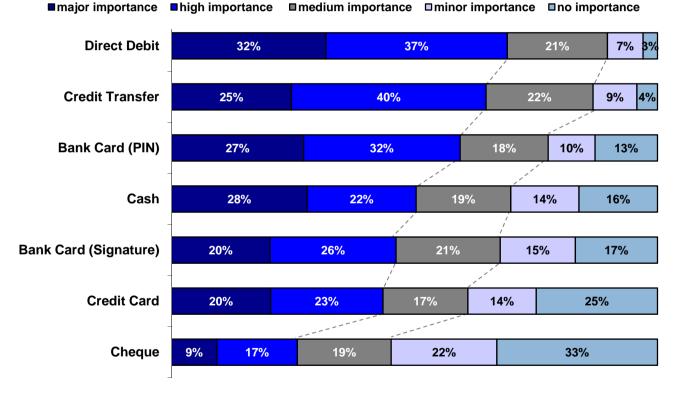




## Cashless payment methods such as DDs and credit transfer have high importance for interviewed customers when paying for periodical services

Importance of payment schemes for <u>customers</u> when paying for periodical services with different rates (i.e. telephone bill)

- debtors -



- Direct debit is the most suitable payment method for paying for periodical services (i.e. telephone bill)
  - For many customers credit transfer is the second most favored payment method
  - Cheque is voted less suitable for paying for periodical services
  - Cash and card payment are also voted suitable for paying for periodical services.
     Reason could be, that customers also estimated periodical POS payment

**Question to customers (Germany, Italy, France):** 

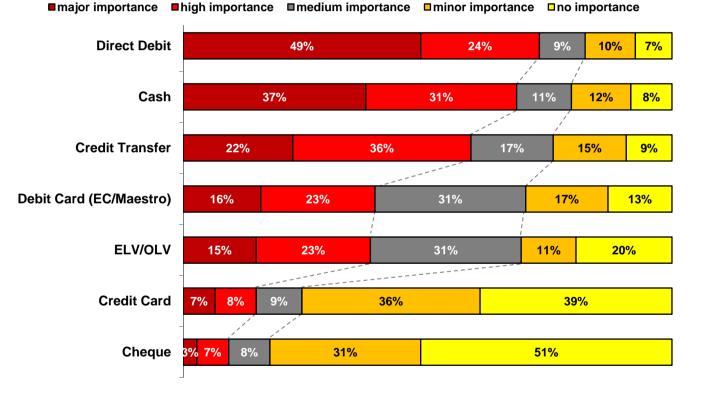
1. Rate the importance the following payment schemes have for you when paying for periodical services with different rates (i.e. telephone bill)



### Fourths of interviewed creditors DD is the preferred payment method

### Importance of payment schemes for <u>companies</u> when paying for periodical services with different rates

- creditors -



- Interviewed companies (creditors) prefer direct debit for paying for periodical services
- Cash is also seen as a possible payment method – reason is that numerous interviewees are retailers
- Card payment is also voted suitable for paying for periodical services. Reason same as with cash numerous interviewees are commerce
- Cheque is voted less suitable for paying for periodical services

**Question to creditors (Germany):** 

1. Rate the importance the following payment schemes have for you when paying for periodical services with different rates



# The reason why DD is so important for customers (debtors) and companies (creditors) is that it is one of the most efficient payment methods and creates benefits for all participants

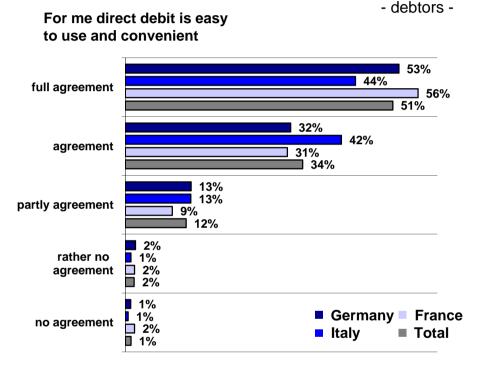
Lower transaction costs – creditors should pass some     of the sovings to debtors (Inducements for underlying	
of the savings to debtors (Inducements for underlying products or services)  Increased convenience – convenience of automatic bill payment (convenience in DD is higher than in other payment methods)  Reduced risks and costs of late payment – late payment fees are avoided  from DD	
Benefits to debtor banks	
<ul> <li>Efficient automatic payment method – manual payment forms can be avoided (e.g. credit transfer on paper basis, cheque, etc.)</li> <li>Paperless straight through process (STP)</li> </ul>	

Source: Interviews with experts

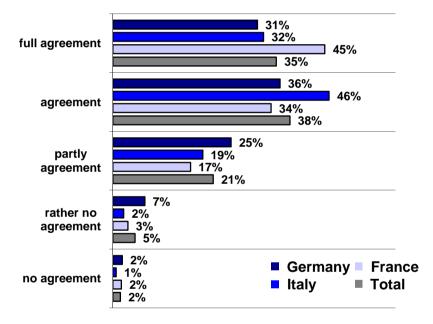


### Most interviewed customers consider direct debit as a convenient and secure payment scheme

#### Statements on direct debit which customers would agree with



### I think direct debit is a very secure payment scheme



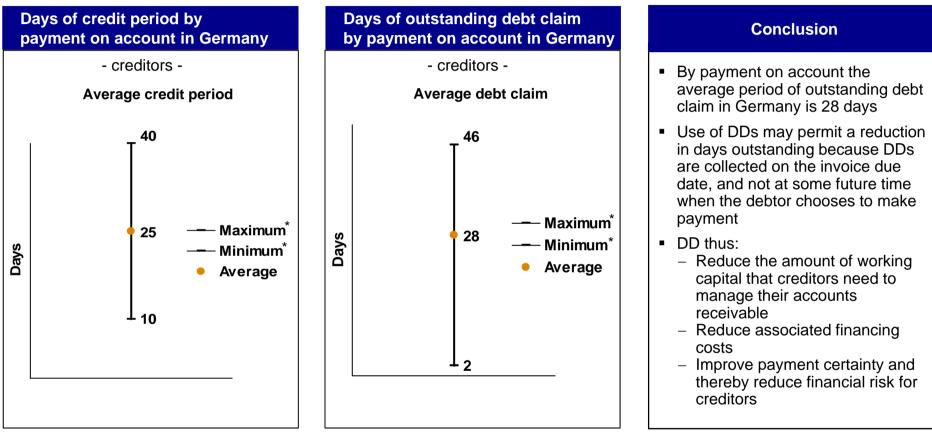
- Customers in France especially estimate that direct debit payment is easy to use and convenient
- 85% of interviewed customers state that DD is easy for them to use and convenient
- The bulk of the interviewees (73%) think that direct debit is a very secure payment scheme
- Though almost one third doubt its security

### Today most of the interviewees in Germany, France and Italy consider direct debit as a convenient and secure payment scheme

Question to customers (Germany, Italy, France): 3. Which statement on direct debit do you agree with?



## Creditors using DDs have an advantage in terms of liquidity – benefits arise from savings in the cash and financing costs tied up in the accounts receivable



\*excluding outliers

The average debt claim of 28 days shows that creditors have considerable disadvantages by payment on account in comparison to direct debit

**Question to creditors (Germany):** 

2. How many days of credit period do you concede on average by payment on account?

3. How many days the average debt claim is outstanding by payment on account?



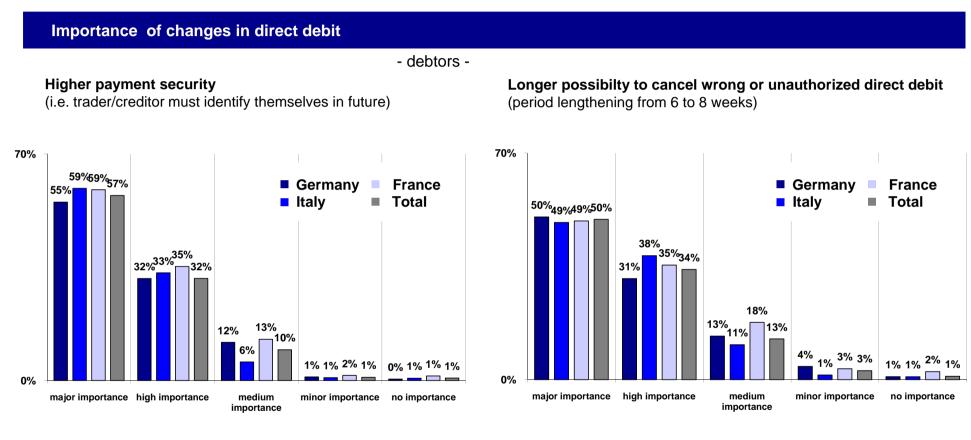
## Compared to national DD schemes (e.g. Germany) – SEPA DD is safer and more convenient for customers

Comparison of national and SEPA DD – scheme (non-exhaustive enumeration)		
National DD-Scheme for example Germany	SEPA DD-Scheme	Result of comparison
<ul> <li>Only domestic transfers</li> </ul>	<ul> <li>Transfers between EU countries in addition to domestic transfers</li> </ul>	SEPA DD with
<ul> <li>Use of account number and bank code</li> </ul>	<ul> <li>Use of IBAN and BIC</li> </ul>	increased range of application
<ul> <li>No identification of creditor (no code necessary)</li> </ul>	<ul> <li>Identification of creditor via UCI (Unique Creditor Identifier) code</li> </ul>	
<ul> <li>"Einzugsermächtigung" valid until recall</li> </ul>	<ul> <li>Break up of mandatory after 36 months of disuse</li> </ul>	SEPA DD offers more
<ul> <li>Only reference to "Einzugs- ermächtigung" by debit collections</li> </ul>	<ul> <li>Additional mandatory information by debit collections (e.g. mandate- number which is specified for single and further transactions)</li> </ul>	security options
<ul> <li>Payable at sight (date is unknown)</li> </ul>	<ul> <li>Payable when due (agreement of a due date between participants)</li> </ul>	SEPA DD with more
<ul> <li>Revocation of debit until 6 weeks / for unauthorized unlimited</li> </ul>	<ul> <li>Return of debit until 8 weeks / for unauthorized debits up to 13 month</li> </ul>	convenience

### Because of higher security and convenience options SEPA DD is at least as save and convenient as national DD schemes



## Most interviewees appreciate a higher payment security and longer possibility to cancel – both features offered by SEPA DD

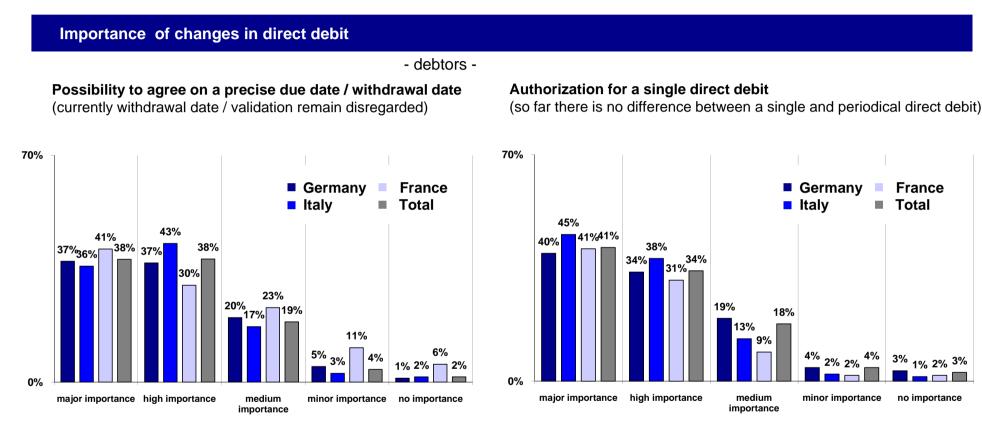


 Higher payment security in DDs, like offered by SEPA DD with the adoption of an additional identification mechanism, will be appreciated by the vast majority (89%) of interviewed customers

Question to customers (Germany, Italy, France): 2. Rate the importance that you attach to following changes in direct debit  Longer possibility to cancel wrong or unauthorized direct debit is very important for the majority (84%) of the interviewees



## A precise due- and withdrawal date plus the authorization for a single direct debit (also featured by SEPA DD) would make DD payment more attractive for interviewed customers

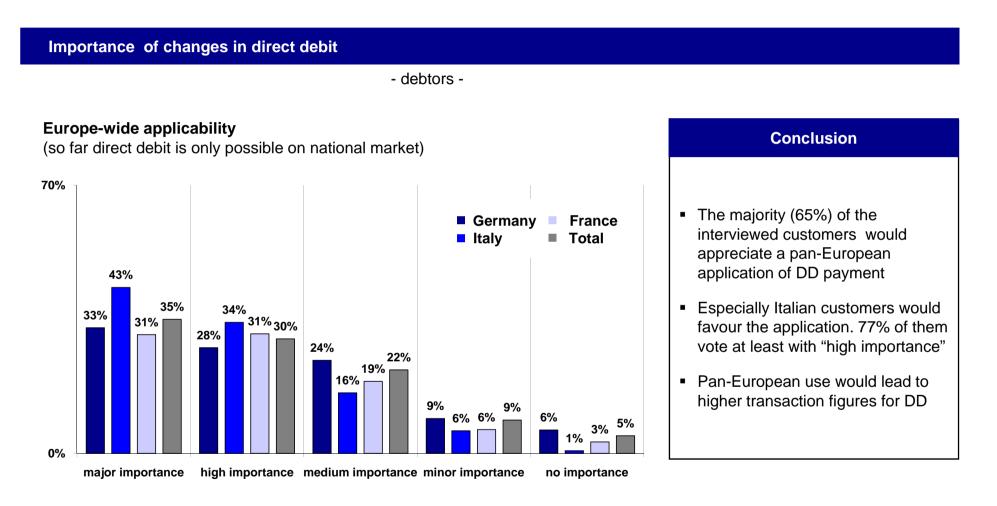


 76% of the interviewees would favour a precise due and withdrawal date  75% of customers would appreciate the possibility for a single direct debit which is possible in SEPA DD

Question to customers (Germany, Italy, France): 2. Rate the importance that you attach to following changes in direct debit



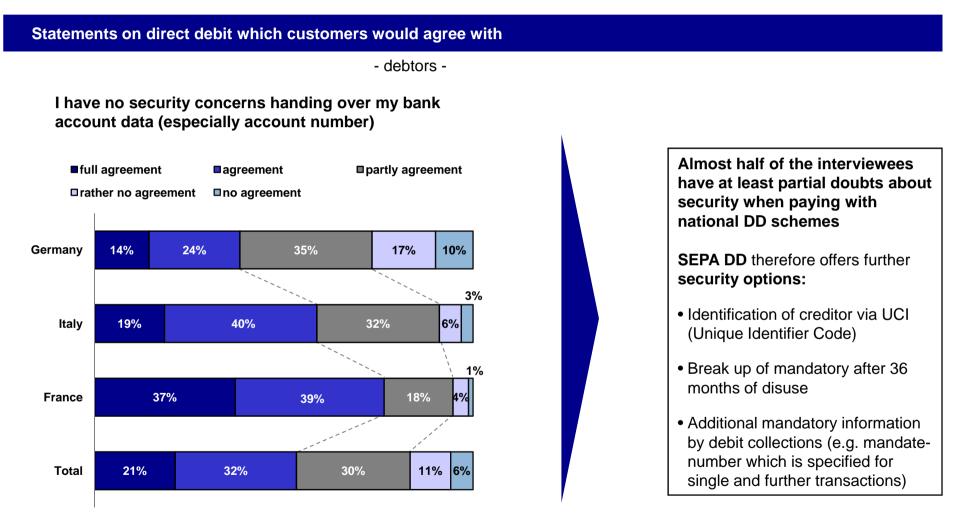
### 65 % of interviewed customers would appreciate a pan-European application of direct debit



Question to customers (Germany, Italy, France): 2. Rate the importance that you attach to following changes in direct debit



Almost half of the interviewed customers have at least partly doubts about security when paying with national DD schemes – SEPA DD therefore offers further security options



**Question to customers (Germany, Italy, France):** 3. Which statement on direct debit do you agree with?



### SEPA DD allows to spread the advantages of national DD schemes over the whole SEPA area

### Additional benefits of DD through implementation of SEPA DD to all participants

Benefits to creditors from SEPA DD	Benefits to debtors from SEPA DD	
<ul> <li>Ability for creditors to collect direct debits across 32 EU countries holding one bank account – choice of the most</li> </ul>	<ul> <li>No collection could be processed without a debtors agreement (SEPA mandate must be in written form)</li> <li>Amount and date of collection is known</li> <li>Longer period of revocation for unauthorized payments</li> </ul>	
powerful bank institute		
<ul> <li>Ability to win more consumers for DD through enhanced security and convenience compared to national DD- schemes</li> </ul>		
	Debtors can pay DDs     anywhere in the EU	
	SEPA DD makes payment safer and more convenient	
Benefits fro	om <u>SEPA</u> DD	
Benefits to creditor banks from SEPA DD	Benefits to debtor banks	
Ability for competition amongst all	from SEPA DD	
banks for DD-business in the Euro-zone (no market entry barrier)	<ul> <li>Lower costs for DD by introducing a single euro payment method – realisation of economies of scale</li> </ul>	
<ul> <li>Enabling a greater number of transactions – DD</li> </ul>	<ul> <li>Process cycle is transparent, reliable and clear</li> </ul>	
transaction costs are subject to significant economies of scale (Because of single technical standard costs could be saved and administrative effort could be reduced)	Identification of Direct Debit Creditors (UCI code)	

Source: Interviews with experts

#### To get prompt access in the German market which is very important for the success of the whole SEPA DD, solutions for open questions (e.g. validation of existing mandate) have to be found

#### **General challenge:**

Existing

direct debit

mandate will

lose its

validation

Challenges in converting from national DD schemes to SEPA DD may appear in most/every national DD scheme. Main problem is that existing direct debit mandates will lose their validation for SEPA DD. Example for

#### **Challenges in converting the German** national DD scheme to SEPA DD

SEPA DD needs own/new

mandates - existing direct

national DD scheme could

implementing new SEPA DD

German national mandates

not be used for SEPA DD

High conversion costs by

mandates for all existing

debit mandates form the

### Solution

- Automatic conversion from direct debit authorization ("Einzugsermächtigung") to SEPA DD mandate
- Automatic conversion requires legal requirements of mandate migration, which is not implemented vet

No "DD by sight" in SEPA DD

- Problems with creditors acceptance without "DD by sight" in SEPA DD
- German credit economy ٠ could enable DD by sight as a special service to SEPA core DD



Germany

- High importance of an • early migration of the German DD scheme to SEPA DD
- **High importance** because DD transaction costs are subject to significant economies of scale
- Germany has by far the largest number of DDs in the euro zone (between 35-40 percent of total euro zone **DD** transactions)



By comparing benefits and costs for creditors and debtors economic imbalances will be obvious – creditors with strong incentives in DD – debtors are not willing to pay charges

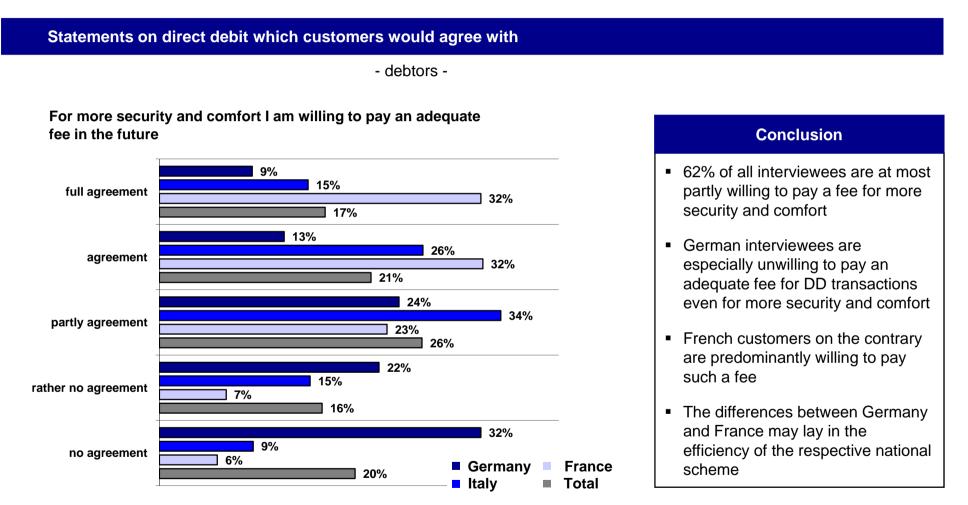
	Benefits	Costs	
Creditor	<ul> <li>Increased certainty and predictability: The possibility to define the exact date of collection</li> <li>A simple and cost-efficient way to collect funds</li> <li>The certainty of payment completion within a predetermined time cycle</li> <li>The opportunity to optimize cash flow and treasury management</li> <li>Straightforward reconciliation of payments received</li> <li>The ability to collect funds from debtors using a single payment instrument across 32 countries</li> </ul>	<ul> <li>No additional costs compared to other payment methods</li> </ul>	<ul> <li>High benefits for creditors</li> <li>Willingness to pay charges</li> </ul>
Debtor	<ul> <li>Increased convenience: debtors have the convenience of automatic bill payment</li> <li>Reduced risks and costs of late payment</li> </ul>	<ul> <li>Loss of liquidity compared to gain for creditor</li> <li>Loss of control of cash flow</li> <li>Shorter payment target compared with credit transfer</li> </ul>	<ul> <li>Low benefits for debtors</li> <li>Reluctance to pay charges</li> </ul>

- The analysis demonstrates that there are imbalances in benefits and costs between creditors and debtors
- Creditors have strong incentives to draw debtors into DD schemes, while debtors may be indifferent between this payment method and other payment methods available

Source: Interviews with experts

SEPA DD should not be more expensive on average for customers than comparable national schemes

That customers (debtors) are not willing to pay charges is shown in the example, 55% of the German interviewees are not willing to pay an adequate fee even for more security and comfort



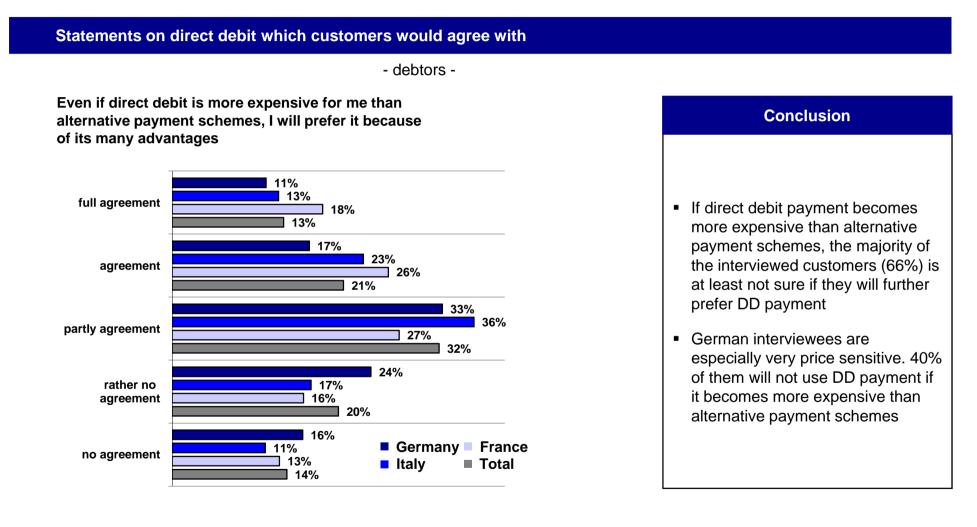
Question to customers (Germany, Italy, France):

3. Which statement on direct debit do you agree with?

SEPA DD should not be more expensive on average for customers than comparable national schemes



## If DD becomes more expensive, the majority of the interviewed customers is at least not sure if they will further prefer DD payment

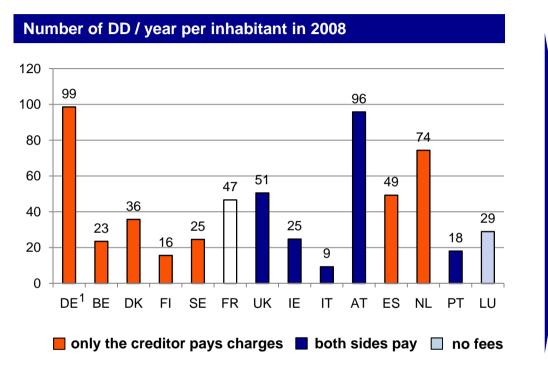


**Question to customers (Germany, Italy, France):** 

3. Which statement on direct debit do you agree with?



### Most European DD schemes do not charge the customer, they have a cost recovery mechanism which charges the creditor



#### Allocation of charges (in principle)

- In 7 countries (DE<sup>1</sup>, BE, DK, FI, NL, ES, SE) only the creditor pays charges
- In 5 countries (UK, IE, IT, AT and PT) both sides, creditor and debtor pay charges
- No information about France available. No fees are charged
- For Luxemburg no fees are charged at all nor to the debtor, nor to the creditor

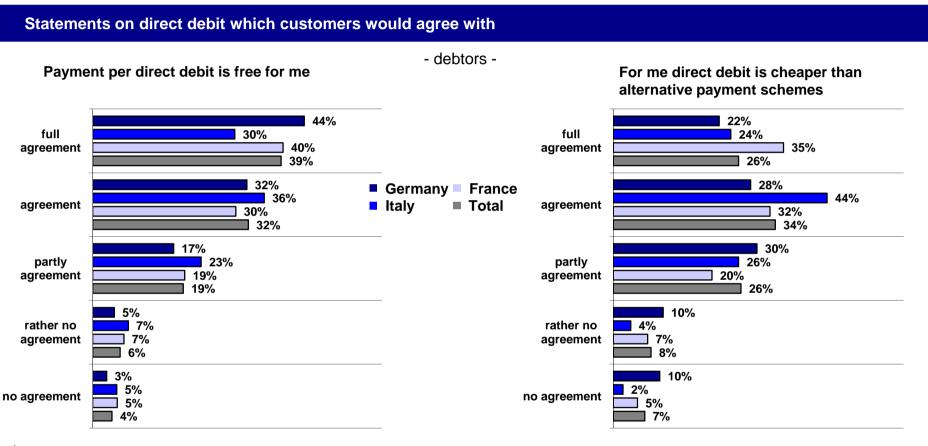
Popular with eurozone member states are wholesale cost recovery mechanism for DD transactions. Possible forms are balancing payment or an exceptions charge, paid from creditor's bank to the debtor's bank

Actually it has to be noted, that currently most eurozone member states have some form of wholesale cost recovery mechanism for DD transactions. For example Germany and Austria, both have an exception charge in the form of a rejection-based charging methodology

Source:	
Data from 2008, ECB Blue Book	1) In Germany some banks charge
Bogaert & Vandemeulebroeke, August 2003, STUDY ON THE HARMONISATION OF THE LEGAL FRAMEWORK FOR CROSS-	fees to the customers for rejection
BORDER DIRECT DEBIT SYSTEMS IN THE 15 MEMBER STATES OF THE EUROPEAN UNION, Belgium, page 421	- this is outside the DD scheme



## Almost three-quarters of the interviewed customers declare that they do not pay for direct debit transaction

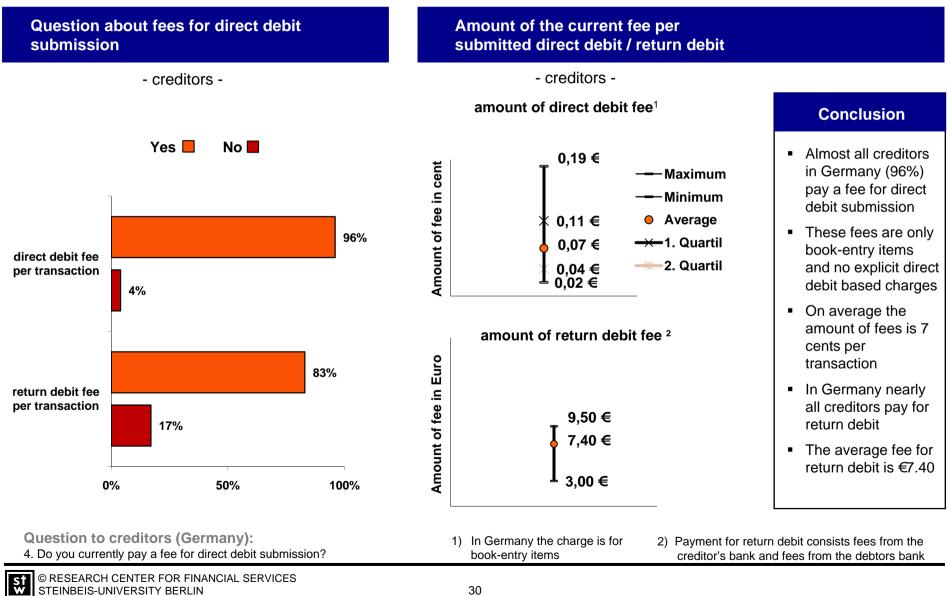


71% of the interviewed customers are sure, that they do not pay a fee for direct debit For the majority of the customers (60%) direct debit is cheaper than alternative payment methods

**Question to customers (Germany, Italy, France):** 3. Which statement on direct debit do you agree with?



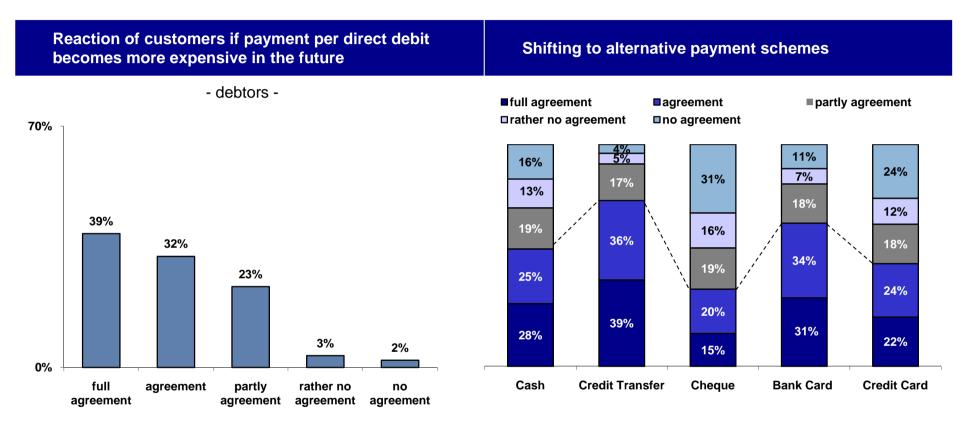
### Almost all interviewed creditors pay a transaction fee for direct debits to their bank



A one-sided adjustment of the economic balance at the expense of the debtors leads to an enormous restraint in acceptance



## If DD becomes more expensive, over 70% of all interviewed customers will shift to alternative payment schemes



71% of the interviewees would surely shift to alternative payment methods, because of higher fees. Only 5% of interviewed customers would not shift to alternative payment even though fees are rising

Question to customers (Germany, Italy, France):

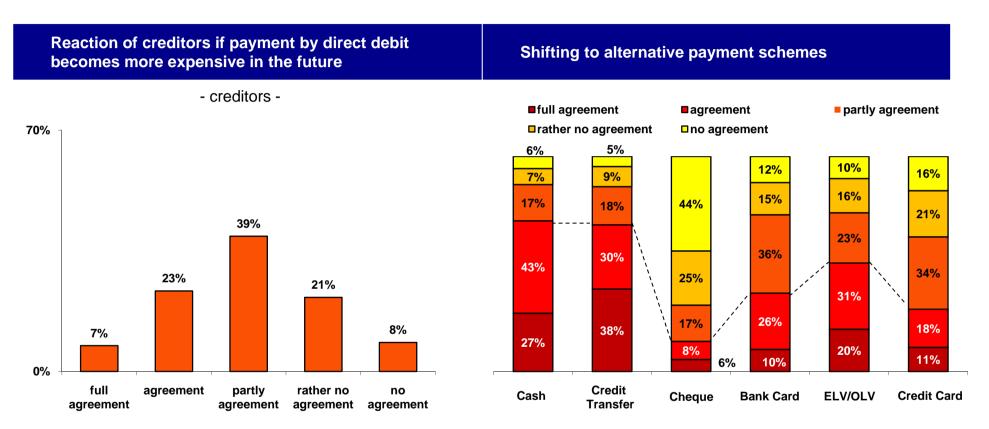
4. a) Should direct debit become more expensive I will shift to alternative payment schemes.

4. b) Payment schemes which I will shift to

A one-sided adjustment of the economic balance at the expense of the debtors leads to an enormous restraint in acceptance



### Creditors are less sensitive if their prices for DDs are rising – only a quarter of the interviewed creditors would surely shift to alternative payment methods like cash or credit transfer



Only 24% of the interviewed creditors would surely shift to alternative payment methods, if direct debit becomes more expensive for them. Cash and credit transfer are to be considered as alternative methods.

**Question to creditors (Germany):** 

<sup>7</sup> a) How do you evaluate the following statements: "Should payment via direct debit become more expensive in the future, we will shift to other payment schemes." 7 b) "Alternative payment schemes to which our company will shift."

A one-sided adjustment of the economic balance at the expense of the debtors leads to an enormous restraint in acceptance

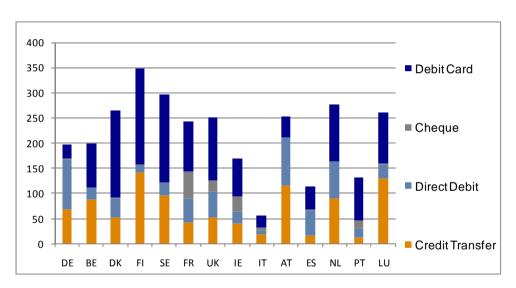


## Customers are rather more price sensitive than creditors, a one-sided adjustment of prices probably leads to a reduction in volume of DDs and makes SEPA DD less viable

#### Impact of higher DD costs for customers

- The introduction of fees for a service which was previously provided for "free" will be viewed negatively by customers who may shift to alternative transactions which delay the timing of their payments (e.g. credit transfers)
- Debtors payment handling cost would rise due to a higher number of card and credit transfer (substitute the automatic payment instrument DD through manual payment instruments)
- Costs would also rise for creditor and debtor banks – they could not realise economies of scale in DD scheme because of low volumes, thus prices for customers will rise

#### **Overview of cashless payment forms in the EU**



Number of transactions/ year per inhabitant in 2008

Card Payment, cheques and credit transfers are already alternative payment forms in the EU

Higher costs for customers lead to a possible reduction in usage of DDs and a shift to other payment forms. The reduction in volume of DDs may make SEPA DD less viable

Source: ECB Blue Book



In principle bilateral charging makes direct debit schemes more expensive for banks and also for customers because rising costs could be easily handed to the customers side

Effects on abo	lishment of existing multilateral fees	Impact on customers
1 Increased costs of bilateral negotiations	<ul> <li>Large numbers of banks would seek bilateral commercial arrangements for DD which lead to high contracting costs</li> <li>Especially for small banks it is a great effort to find suitable bilateral partners for executing DDs</li> <li>Charging system becomes intransparent (wide range of opaque arrangements and fees)</li> </ul>	<ul> <li>Banks will shift higher costs for DD to creditors but also to debtors</li> <li>Customers have to pay more because of the intransparent system and possible further fees</li> <li>Small banks with little transaction volumes can't compensate costs for DD like bigger banks</li> </ul>
A possible increase in debtor bank charges	<ul> <li>Without MBP debtor banks lose their current efficient cost recovery mechanism (debtor banks incur more cost in processing a DD than creditor banks)</li> </ul>	<ul> <li>Debtors would be charged directly by debtor banks for DD – transactions (Before in most EU countries debtors don't have to pay a fee to the debtor's bank)</li> </ul>
3 A possible reduction in creditor bank charges	<ul> <li>The amount of creditor bank charges could be reduced (creditor banks would no longer make balancing payments to debtor banks)</li> <li>Reduction depends on the charging structure of the banks (if they are transaction based, creditors bank charges will be reduced)</li> </ul>	Again costs would be handed to the customers side

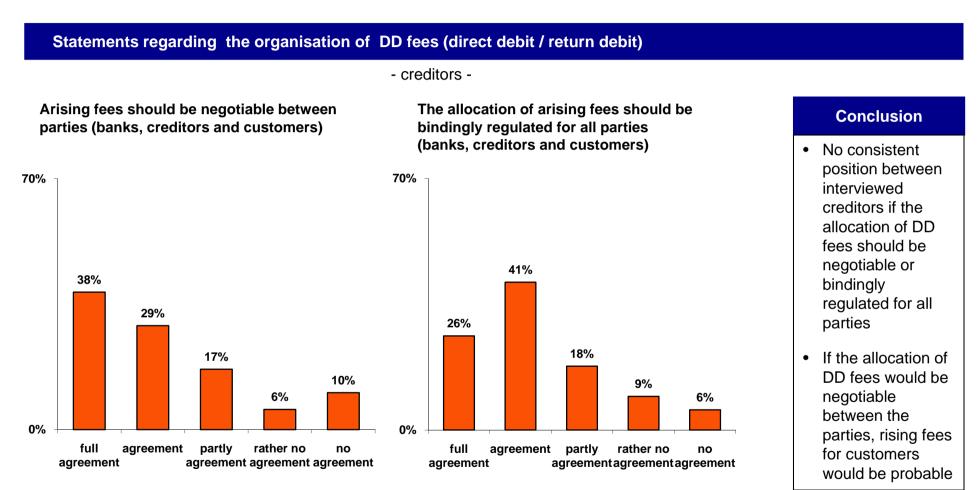


Bilateral charging is negative for the success of SEPA DD – reduction in using DD causes a lack of economies of scale which leads to further rising prices for DD

Effects on abo	lishment of existing multilateral fees	Impact to customers
4 Reductions in using direct debit	<ul> <li>Customers may shift to other payment forms because of higher charges</li> <li>The volumes of direct debit transfers would decrease</li> <li>Banks could not realise economies of scale in DD – scheme becaues of low volumes</li> </ul>	<ul> <li>Banks costs would rise, therefore creditors and also customers would be stressed with higher costs for DDs</li> </ul>
5 Possible increase in other bank charges	<ul> <li>Banks in particular the debtor banks would probably introduce other fees to compensate lost revenues from multi-balanced payments</li> <li>In other product areas banks will cross-subsidize lost revenues</li> </ul>	<ul> <li>DD – transaction could be free-of-charge for customers, but through the cross- subsidization other products or services become more expensive</li> </ul>
6 Negative effects on competition	<ul> <li>Without balancing-payment arangements banks will force bilateral agreements with partner banks</li> <li>Small banks may fail to find suitable bilateral partners for executing DDs</li> <li>Only large banks and communities would have a chance to close profitable bilateral agreements</li> </ul>	<ul> <li>Lack of suitable partners for small banks limits the reach of SEPA DD for customers</li> <li>The lack of competition in the market leads to higher prices for costumers using DD</li> </ul>



## No consistent position between interviewed creditors if the allocation of DD charges should be negotiable or bindingly regulated. Negotiable allocation would lead to rising fees for customers

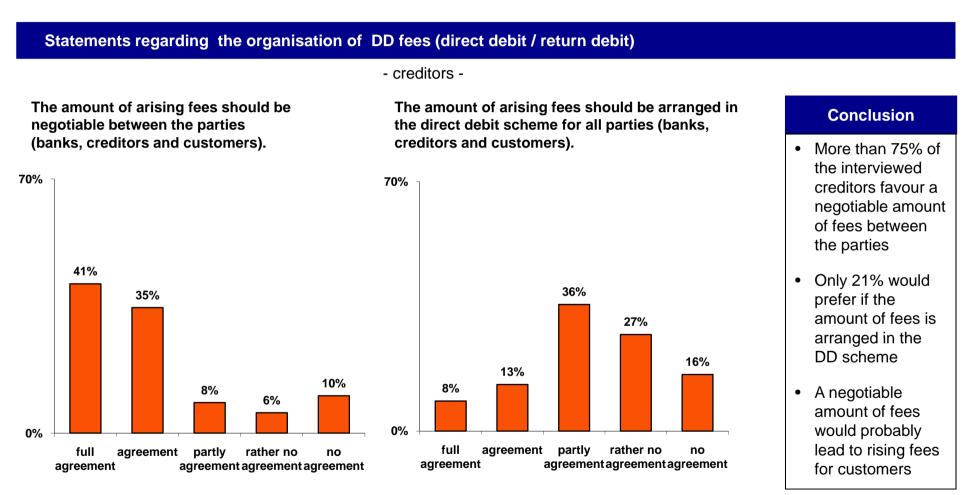


**Question to creditors (Germany):** 

5. Statements regarding the organisation of DD fees (direct debit / return debit)



## Creditors would prefer a negotiable amount of fees between the parties. Negotiable amounts of fees would probably lead to rising fees for customers



**Question to creditors (Germany):** 

5. Statements regarding the organisation of DD fees (direct debit / return debit)

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disadvantages

## Multilateral prices produce efficiencies and technical progress for SEPA DD – therefore it is important to realise SEPA DD as a pan-European consistent scheme, also with multilateral prices

Characteristics of multilateral prices	Characteristics of <u>bilateral prices</u>
<ul> <li>Multilateral prices produce a range of efficiencies, including obtaining reachability of SEPA DD within the EU, lower transaction costs, increased transparency and facilitating new entries</li> <li>Lower administrative efforts for creditor and debtor banks, hence lower costs for administration</li> <li>Multilateral prices avoid any potentially discriminatory or exclusionary national/regional arrangements</li> <li>Interchange fees could ensure, that the debitor is not charged for the DD</li> <li>Multilateral prices strengthen the position of smaller participants (banks, merchants and customers) in the whole SEPA area</li> <li>Multilateral pricing enables debtors and creditors to benefit from greater predictability and lower search costs compared to bilateral prices</li> </ul>	<ul> <li>Bilateral prices will increase transaction costs because of the higher complexity of the scheme</li> <li>Cost increase (e.g. because of higher administrative effort) could offset any supposed advantages of no MBP</li> <li>Bilateral prices will reduce transparency and could encourage the formation of exclusive arrangements with advantages for some big players on the one hand and disadvantages for smaller market actors on the other hand</li> </ul>



Source: Interviews with experts



## Multilateral prices do not eliminate competition and can easily be monitored

## Impact of multilateral prices on competition

## Multilateral prices for DDs will not eliminate competition

- A multilateral pricing for DDs is just one component of the overall costs of services provided by banks to their customers
- Banks will continue to compete on wider "account packages" of retail banking services, of which DDs and multilateral prices form only a small part
- Bilateral arrangements are also possible

## Fixing the multilateral pricing

- The multilateral pricing is based on a rigorous cost analysis
- The multilateral pricing only sets a default fee cap, the level of which is subject to periodic review

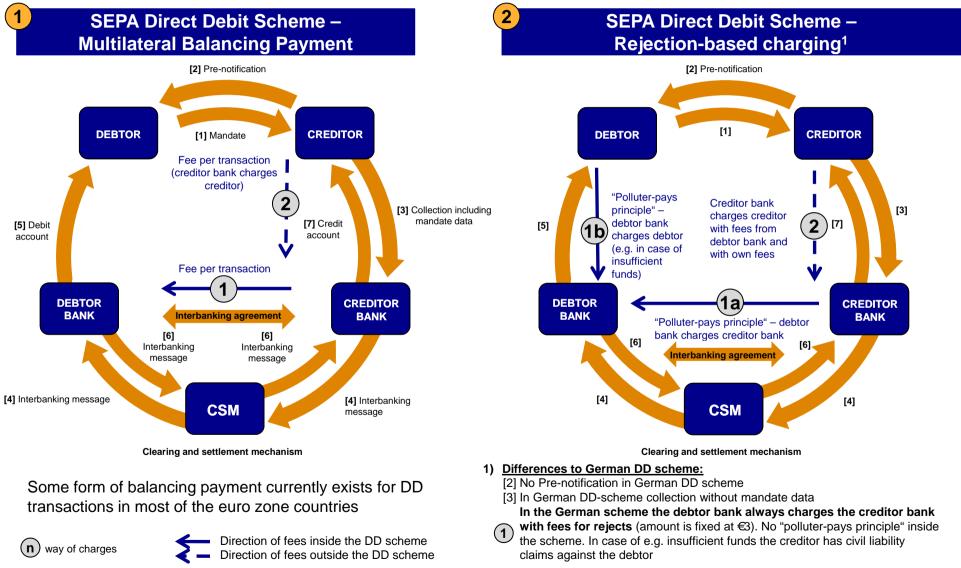
## Ability to monitor competition

- Regulators and competition authorities can easily monitor a SEPA DD multilateral pricing
- Possibility to measure relationships between prices and input costs such as the balancing payment
- Adjustments could be monitored over a period of time
- Multilateral prices do not eliminate the competition between retail banks inside the SEPA area
- High transparency will enable to ensure that anti-competitive effects will not emerge. Compared to that, there are difficulties in attempting to monitor a multitude of bilateral agreements from banks across the whole SEPA area

Source: Interviews with experts



Multilateral prices should be realised in line with an EU wide efficient cost recovery mechanism – multilateral balancing payment and rejection-based charging are basically applicable





# From the two fundamental applicable models for a cost recovery mechanism – three possible options result

Multilateral	bala	ncing	pay	/ment

- The fee is always applied per transaction and is always paid by the creditor (payee) bank to the debtor (payor) bank
- Process costs from the debtor bank are paid from the creditor bank (balancing payment)
- Balancing fees are normally fixed by the banking communities
- Clearing and settlement infrastructures are not part of the agreement and normally only have the function of settling the fees
- Mulilaterally agreed balancing fees function by default – bilateral arrangements are also possible

#### **Rejection-based charging**

- Debtor and creditor banks collect fees
   only for rejects and revocations
- "Polluter-pays principle" the one causing the rejection or revocation is owing the charge
- There are several reasons for rejecting a transaction (insufficient funds, account closed, wrong account number or name don't match, no mandate, reversal or revocation)
- For each rejection debtor bank has to decide who is the "polluter"

+2

Combination of MBP and rejection-based charging

- Scheme is a combination of a multibalancing payment and a rejectionbased charging methodology
- The combination is a wholesale cost recovery mechanism for direct debit transactions
- The MBP fee is always applied per transaction and is always paid by the creditor (payee) bank to the debtor (payor) bank
- The rejection-based charge is paid for rejects and revocations. Payor is the causer of the rejection or revocation

Source: Interviews with experts



## The result of comparing the three possible options for a cost recovery mechanism with multilateral prices makes clear - multilateral balancing payment is the most applicable option

1	Multilateral balancing payment	2 Rejection-based charging	<b>1 + 2</b> Combination of MBP and rejection-based charging
	Pros:	Pros:	Pros:
	<ul> <li>MBP is an applicable wholesale cost recovery mechanism</li> <li>Customers/ debtor side won't be charged (most advantages on DD are on the creditor side) (71% of the interviewees do not pay a DD fee today)</li> <li>Beneficiaries of the scheme pay for it (96% of all creditors in Germany pay a fee for direct debit submission)</li> </ul>	<ul> <li>A punitive charge for rejects may provide parties with incentives to improve their handling in terms of efficiency, accuracy, etc.</li> <li>A cost recovery mechanism compatible with the German scheme may encourage early migration of the German scheme</li> </ul>	<ul> <li>Beneficiaries of the scheme pay for it (MBP per transaction)</li> <li>Especially when SEPA DD is new an additional payment form with exception charging for rejects and revocations brings cost recovery efficiences</li> </ul>
	<ul> <li>MBP produces a range of efficiencies, including lower transaction costs, increased transparency and facilitating new entries</li> <li>Bilateral arrangements are also possible because MBP functions by default</li> </ul>	<ul> <li>Cons:</li> <li>The rejection charge will effectively cross-subsidise the majority of the beneficiaries of the scheme (who do not pay for it)</li> <li>For each rejection the debtor bank has to identify the "polluter"- this leads to a decline in process</li> </ul>	<ul> <li>Cons:</li> <li>Costs for rejects would result in debtors switching from DDs to alternative, less efficient payment methods and could lead to a reduction in volume of DDs and thus makes SEPA DD less viable (71% of the</li> </ul>
	MBP does not eliminate competition	efficiency and rising costs for DD	interviewed customers would surely shift

on the market

#### Cons:

- No/little appeal to agree with bilateral arrangements
- Parties causing rejections will pay an excessive charge
- Typically rejects are caused by debtors (due to insufficient funds). Customers are not willing to pay a higher fee - they are likely to switch to alternative methods
- to alternative payment methods because of higher fees).
- Operating with two charging systems ٠ causes higher administrative effort/ costs for participants



# Multilateral balancing payment (MBP) is the most efficient cost recovery mechanism as participants that benefit more from the scheme compensate those who benefit less

Options for m	nultilateral priced cost recovery mechanism	E١	valuation of the three options
1 Multilateral balancing payment (MBP)	<ul> <li>Fee always per transaction</li> <li>Balancing payment (creditor bank pays debtor bank)</li> <li>Balancing fees normally fixed by banking communities</li> <li>Customers/ debtor side won't be charged</li> </ul>	•	Beneficiaries of the scheme pay for it (MBP per transaction) Fair allocation of charges between parties (no additional fees for rejects <sup>1</sup> ) No subsidisation of a small group of participants
2 Rejection- based Charging System	<ul> <li>Punitive charges for rejects or revocations</li> <li>A small group of users subsidizes the whole costs of the scheme</li> </ul>	• •	Majority who benefits from the scheme does not pay for it Small group subsidises the scheme Deemed to be a unfair system Causes higher sum of charges than trans- action based charging system (higher reject rate because SEPA DD is a new scheme)
3 Combination of MBP and rejection- based charging	<ul> <li>Balancing payment and additional rejection based charge         <ul> <li>MBP fee always per transaction</li> <li>Additional exception charges paid by causer of the rejection or revocation</li> </ul> </li> </ul>	•       	Benefits from both options 1 and 2 Exception charges will cross subsidise the costs for the scheme Operating with two charging systems causes higher administrative effort/ costs for participants

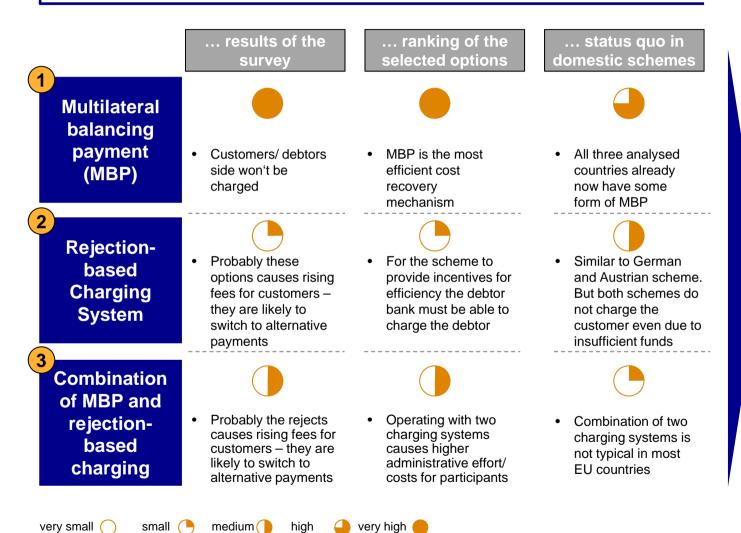
st w 1) More social than rejection-based charging system because the majority of rejects are

44 due to insufficient funds (about 75%) - which would lead to higher costs for customers



### Multilateral balancing payment is most suitable to ensure, that SEPA DD becomes a success

### Evaluation of feasibility per option with regard to ...

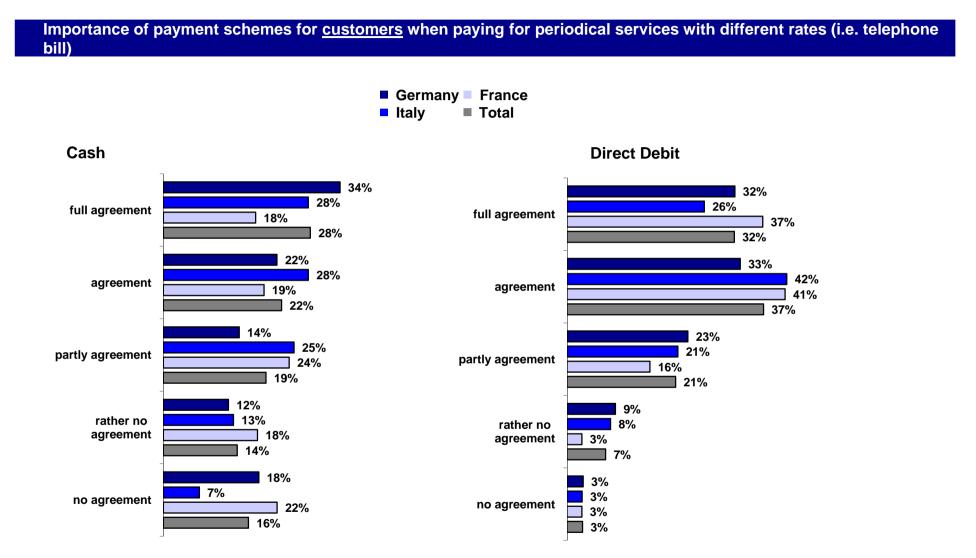


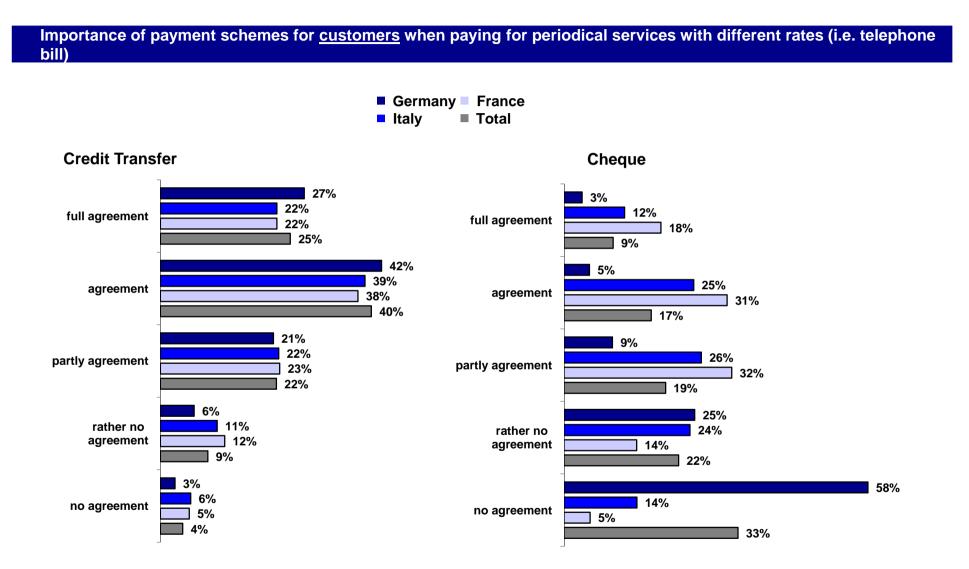
#### Conclusion

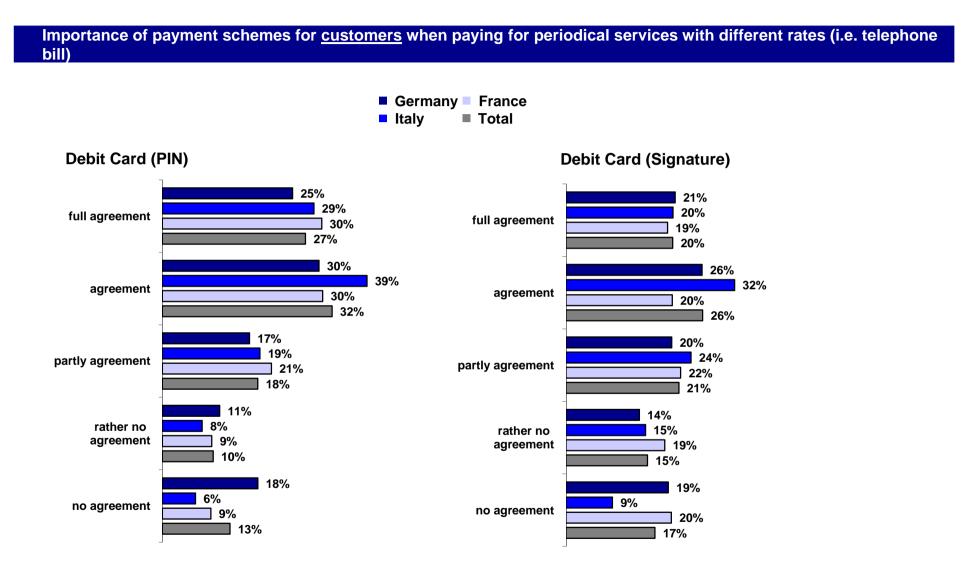
- MBP is the most suitable cost recovery mechanism, to create economic benefits for all participants
- MBP ensures that debtors side won't be charged in order to make sure, that SEPA DD becomes a success story
- All three analysed countries (Germany, Italy, France) already now have some form of MBP – a change to MBP per transaction can be carried out easily

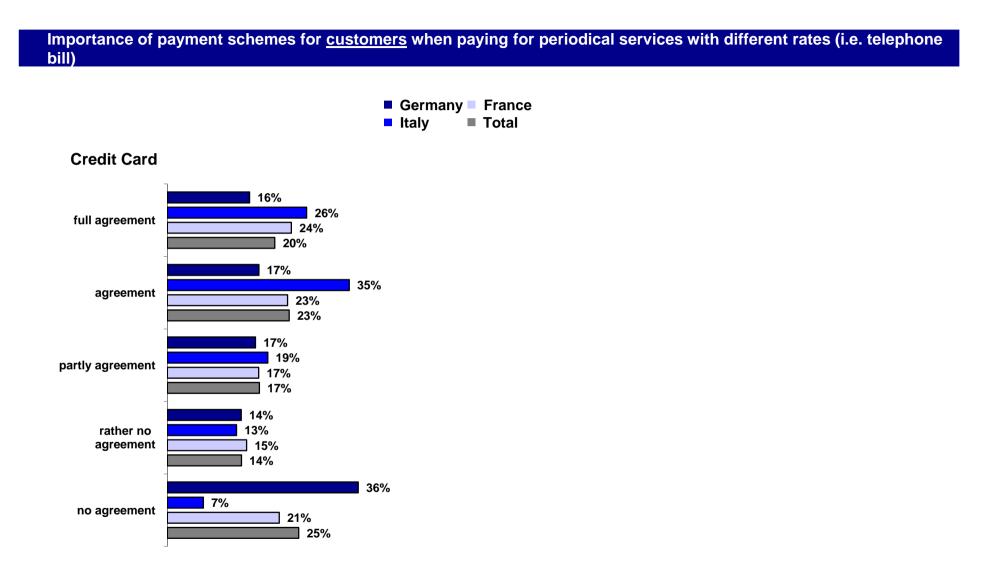
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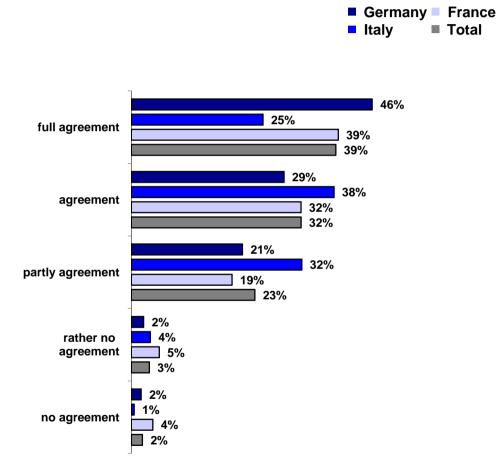






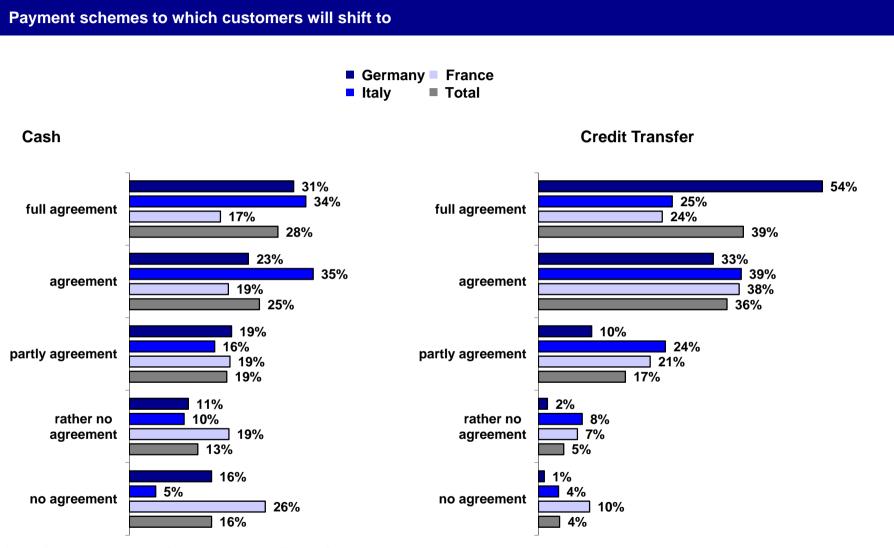


## Customers willingness to switch to alternative payment schemes, if payment per direct debit becomes more expensive in the future

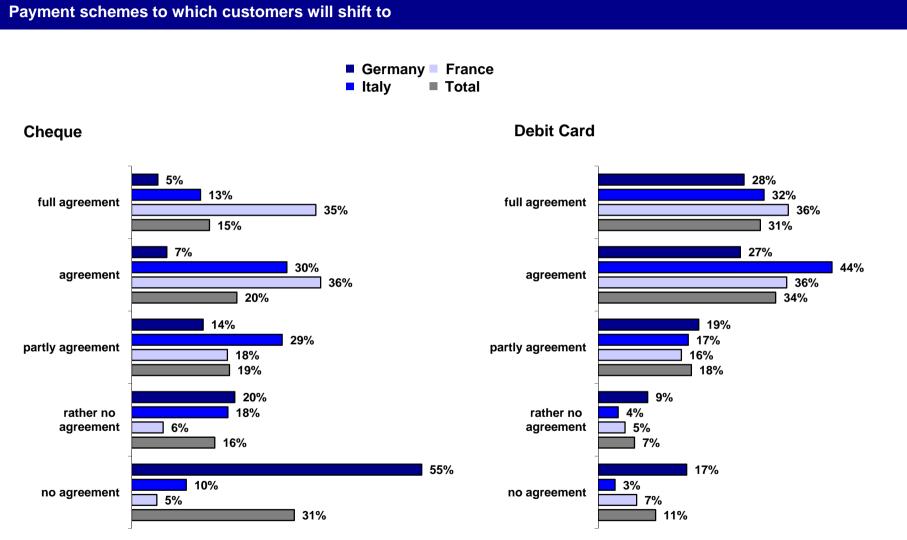


#### **Question to customers (Germany, Italy, France):**

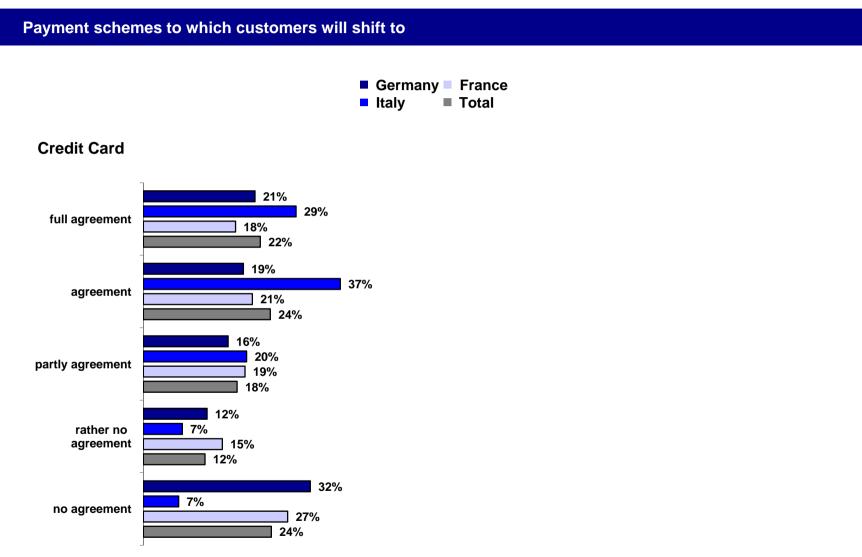
4. a) Should direct debit become more expensive I will shift to alternative payment schemes.



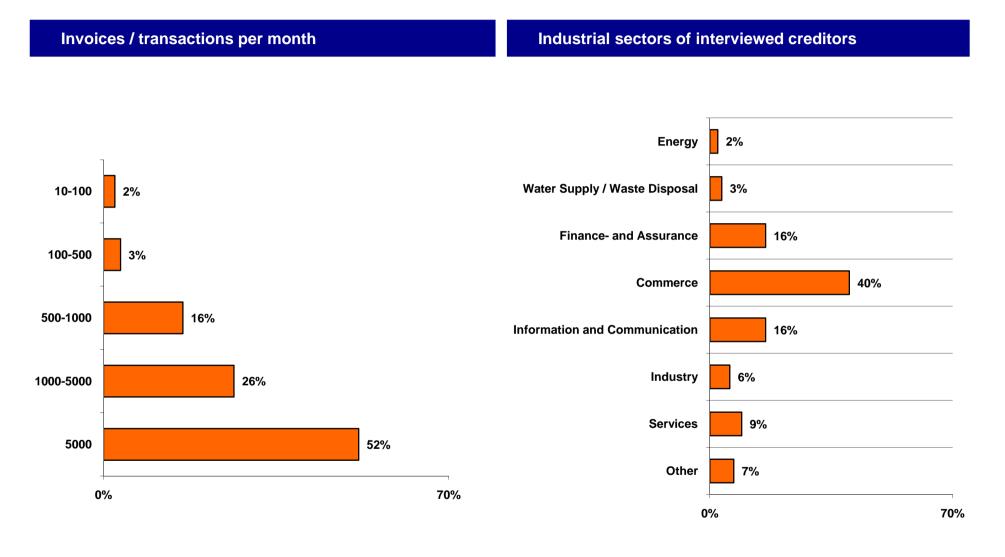
4. b) Payment schemes which I will shift to



4. b) Payment schemes which I will shift to



Question to customers (Germany, Italy, France): 4. b) Payment schemes which I will shift to



**Question to creditors (Germany):** 8. How many invoices / transactions do you handle every month? **Question to creditors (Germany):** 9. Which industrial sector is your company?

### **SEPA DD-scheme charging models**

### **Multilateral Balancing Payment**

### No MBP / Each side pays own costs

[2] Pre-notification

[1]

CSM

Clearing and settlement mechanism

DEBTOR

DEBTOR

BANK

[4]

Fee per

transaction

[6]

CREDITOR

[7]

[3]

CREDITOR

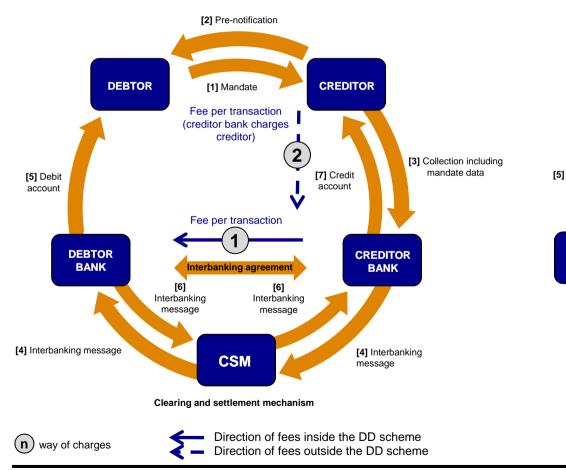
BANK

[4]

Fee per

transaction

[6]







## **Questions to creditors (Germany)**

#### "SEPA – Lastschrift"

	Welche Bedeutung haben von wiederkehrenden Leis				ahlverfahren I	oei der Bezal	hlung
		- !	sehr Iohe leutung	hohe Bedeutung	mittlere Bedeutung	geringe Bedeutung	keine Bedeut
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Las	stschrift	[	=				
Ob	erweisung		=				
Sci	heck						
	rtenzahlung mit Bankkarte (PIN-	Eingabe)	-				
Kar	rtenzahlung mit Bankkarte (Unte	erschrift)	٩				
	editkarte		<u> </u>				
2.	Wieviele Tage Zahlungsziel gewähren Sie durchschnittlich bei Warenzahlung auf Rechnung?	ca Tag	3. je	der durch Forderun	Tage beträgt schnittliche gsausstand nzahlung auf g?	ca	Tage
	gelt je Rücklastschrift <sup>1</sup> Ja nmerkung: Entgelt für Rücklastsch	rift bestehend aus	_	Höhe des Entge er eigenen Bank		ren der Bank de	_ Euro es Bezoge
5.	Aussagen zur Organisatio	on des Entgelte	s bei Last	schriften/ Rü	cklastschrifter stimme	1 stimme	stimn
			voll zu	zu	teilweise zu	eher nicht zu	nich
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z	ie Höhe der anfallenden Entgelt wischen den Parteien (Banken, I nd Endkunden) verhandelbar se	Einreichern					
		e soll für alle					

#### "SEPA – Lastschrift"

	6 a)	"Sollte die Bez	zahlung pe	gende Aussage: r Lastschrift für u e Bezahlverfahre	nser Untern en ausweich	ehmen k en".	ünftig etw	as kosten/	teurer we	erden,
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				Überweisung						
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st W		IS HOCHSCHULE ARCH CENTER FO		L SERVICES						3

### **Questions to customers (Germany)**

#### Steinbeis-Hochschule Berlin

#### Definition Lastschrift:

Die Lastschrift ist ein Bezahlverfahren im bargeidlosen Zahlungsverkehr. Für die Abwicklung einer Lastschrift erteilen Sie (Kunde) dem Zahlungsempfänger (z.B. Telefonanbieter) die Ermächtigung. fälige Rechnungen (z.B. Telefonrechnung) von Ihrem Konto einzuziehen. Die Ermächtigung glit dabei bis auf Widerruf.

#### Fragen an Endkunden

 Weiche Bedeutung haben f
ür Sie nachfolgende Zahlverfahren bei der Bezahlung von wiederkehrenden Leistungen mit unterschiedlicher H
öhe (z.B. Telefonrechnung)?

	hohe Bedeutung	Bedeutung	Bedeutung	Bedeutung	Bedeutung
Bargeld					
Lastsohrift					
Überweisung					
Scheok		·			
Kartenzahlung mit Bankkarte (PIN-Eingabe)					
Kartenzahlung mit Bankkarte (Untersohrift)					
Kredifkarte					

2. Weiche Bedeutung messen sie folgenden Produktveränderungen bei Lastschriftzahlungen bei?

	sehr hohe Bedeutung	hohe Bedeutung	mittiere Bedeutung	geringe Bedeutung	keine Bedeutung
Höhere Sloherheit beim Bezahlen (Bsp. Händler/Geldempfänger muss sich zukünftig Identifizieren)					
Längere Möglichkeit der Stornierung von falschen oder unberechtigten Lastschriften (Verlängerung der Frist von 6 auf 8 Wochen)					
Mögliohkeit der Vereinbarung eines konkreten Fälligkeitsdatums/ Abbuohungsdatums (aktueli bielben Abbuchungsdatum/ Wertstellunger unbeachtet)					
Europawelfe Einselzbarkeit (bisher Bezahlung per Lastschrift nur im nationalen Markt möglich)					
Erteilung der Ermächtigung für eine einmalige Lactschrift (bisher keine Unterscheidung zwischen einmaliger und wiederkehrender Lastschrift)					

#### Steinbeis-Hochschule Berlin

Die Bezahlung per Lastoonnt ist für mich eerr einfach und Destaffin Die Bezahlung per Lastoohnt empfinde ich als ein cehr slobtens Bezahlverfahren. Die Lastoohntfzahlung lich für mich preiclich günctiger als alternative Bezahlverfahren Die Lastoohntfzahlung für mich preiclich günctiger als alternative Bezahlverfahren Die Bezahlung per Lastoohntf ist für mich kodentrei Auch wenn die Lastoohntfzahlung für mich preiclich günctiger als alternative Bezahlverfahren Die Bezahlung per Lastoohntf ist für mich kodentrei Auch wenn die Lastoohntfzahlung für mich preiclich günctiger als alternative Bezahlverfahren Die Bezahlung per Lastoohntf ist für mich kodentrei Auch wenn die Lastoohntfzahlung für mich preiclich genetiger wäre dis alternative Bezahlverfahren Einget zu bezahlen Solite mich die Bezahlung per Lastochrift künftig etwas kosten, werde ich auf alternative Bezahlverfahren, ausweichen. stimme stime stimme stime stimme stime stimme stime st	Die Bezahlung per Lactoontfil leit für mich sehr eintach und				stimme voll zu	stimme zu	stimme teilweise	eher	nicht
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Bezahlverfahren auf die Ioh ausweichen werde sind : Bargeld Uberweisung Sohook Kartenzahlung mit Banikarte Kreditkarte	Bezahlverfahren auf die ioh ausweichen werde sind : Bezahlverfahren auf die ioh ausweichen a				as kosten	, werde i	ch auf alte	rnative	
Bargeld Oberweisung Scheck Farlenzahlung mt Bankkarte	Bargeld Oberweizung Sohook Kartenzahlung mit Bankkarte Kroditkarte				stmme	stimme	stimme teilweise	stimme eher	nicht
Oberweitung	Uberveisung Sohook Karterzahlung mit Bankkarte				stmme	stimme	stimme teilweise	stimme eher	nicht
Oberweizung Scheck Katerzahlung mit Banikarte	Oberweizung Soheok Karferzahlung mit Bankkarte Korditbarte		Bezahlverfahren, aus	weichen.	stmme	stimme	stimme teilweise	stimme eher	stimm nicht zu
Karterzahlung mit Banikarte	Karlenzahlung mit Bankkarle		Bezahlverfahren, aus	weichen. sucweichen werde cind : Bargeid	stmme	stimme	stimme teilweise	stimme eher	nicht
Karterzahlung mit Banikarte	Karlenzahlung mit Bankkarle		Bezahlverfahren, aus	weichen. wusweichen werde sind : Bargeid	stmme	stimme	stimme teilweise	stimme eher	nicht
Kredibarb	Kreditkarte		Bezahlverfahren, aus	weichen. uucweichen werde cind : Bargeld Oberweicung	stmme	stimme	stimme teilweise	stimme eher	nicht
Kreditkarle	Kreditkarte		Bezahlverfahren, aus	weichen. Bargeid Oberweicung Schook	stmme	stimme	stimme teilweise	stimme eher	nicht
			Bezahlverfahren, aus	weichen. Bargeld Oberweisung Scheok Karferzahlung mit Baniskarfe	stmme	stimme	stimme teilweise	stimme eher	nicht
			Bezahlverfahren, aus	weichen. Bargeld Oberweisung Scheck Karfenzahlung mit Bankkarfe	stmme	stimme	stimme teilweise	stimme eher	nicht
			Bezahlverfahren, aus	weichen. Bargeid Oberweisung Scheck Karlenzahlung mit Bankkarle Kieditkarte	stimme	stimme	stimme teilweise	stimme eher	nicht
			Bezahlverfahren, aus	weichen. Bargeid Oberweisung Scheck Karlenzahlung mit Bankkarle Kieditkarte	stimme	stimme	stimme teilweise	stimme eher	nicht
			Bezahlverfahren, aus	weichen. Bargeid Oberweisung Scheck Karlenzahlung mit Bankkarle Kieditkarte	stimme	stimme	stimme teilweise	stimme eher	nicht

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### **Questions to customers (Italy)**

#### Steinbeis-Hochschule Berlin

#### Definizione di addebito:

L'addebito è un metodo di pagamento senza uso di contanti. Per effettuare un addebito Lel (cliente) deve comunicare al beneficiario (per es. provider telefonico) l'autorizzazione a riscuotere fatture in scadenza (per es. fatture telefoniche). L'autorizzazione resta valida fino a revoca.

 Quanto sono importanti per Lei i seguenti metodi di pagamento per servizi periodici con importi differenti (per es. fattura telefonica)?

	estremamente Importanti	molto Importanti	importanti	poco di nessuna Importanti Importanza
eontanti.				
addebito				
bonifloo		·[]		
assegno pagamento con carta bancomat		·		
(incerimento del PIN).				
pagamento con sarta bansomat (firma)				
oarta.dl.oredito		·[]		

2. Quanto sono Importanti per Lei le seguenti modifiche per i pagamenti con addebito?

	estremamente Importanti	molto Importanti	mediamente Importanti	poco Importanti	di nessuna Importanza
maggiore ciourezza nel pagamento (Es. Il commerciante/beneficiario deve identificarsi in futuro)					
più ecteca possibilità di annuliamento di addebiti errati o non autorizzati (prolungamento della scadenza da 6 a 8 settimane)					
possibilità di concordare una data di scader data di addebito concreta (attuaimente non vengono osservate la data di addebito/ le date di valuta)					
possibilità di utilizzo in tutta Europa (fino ad oggi il pagamento con addebito è possibile solo nell'ambito dei mercato nazionale)					
oomunicazione dell'autorizzazione per ogni cingolo addebito (fino ad oggi non c'è alcuna differenza tra singo addebito ed addebiti periodici)					

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#### Steinbeis-Hochschule Berlin

3. Cor	n quali affermazioni relative al pagameni	to con addebito si i	trova d'acc	cordo?		
		completament d'accordo	e d'accordo	in parte d'accordo	pluttosto in disaccordo	in disaccordo
	pagamento con addebito è semplice e como	<b>3</b> 0.				
Per me li	pagamento con addebito è un metodo di					
Non ho n trasmiss	nio molto siouro, nessun problemaidubbio sulla siourezza nella lone dei miel dati banoari (in particolare dei					
	di sonto sorrente) pagamento con addebito è più vantaggioso d					
	I pagamento alternativi.					
Per me li	i pagamento con addebito é gratuito.					
ricultare	pagamento con addebito anche se dovecse più caro dei metodi di pagamento alternativi resenta moiti vantaggi.					
cambio d	pocto anohe a pagare un prezzo in futuro in di più comodità e maggiore ciourezza nei nti con addebito.					
4. Cor	n quail affermazioni relative ai pagameni	to con addebito si i	trova d'acc	cordo?		
	, , , , ,				pluttosto in	in
		completament d'accordo	d'accordo	d'accordo	disaccordo	disaccordo
i metodi di	pagamento che userei sono:					
	oontanti					
	\$200 Exercises					
	868000			-ē-		
	espaniento pon sarta	a banoomat				·
	sacta di Jordito		🗍			·
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## **Questions to customers (France)**

#### Steinbeis-Hochschule Berlin

prélèvement automatique, veuillez ( par ex.) l'autorisation de prélèver su téléphone par ex.). L'autorisation au	ir votre comp	nettre au créar le les factures	icler (le fourni dues (facture		phonie
Quelle importance accordez-vous a réguliers à montant différents (factu			ivants lors du	règiement de faible	e frais
	Importance	Importance	moyenne	Importance	dimportance
spèces prélèvement automatique					
/irement				<u>-</u>	
hèque èglement par carte bancaire (code PIN)					-9-
eglement par carte bancaire (signature)					
		····			
arte de orédit					···  ·
	ux changeme	ents sulvants lo	rs du palemei	nt par préléve	ement pas dimontance
Quelle importance attachez-vous au automatique?	très haute	haute	Importance	fable	pas
Quelle Importance attachez-vous au automatique? Une plus grande sécurité du réglement (par ex. le commergant/bénéficiaire doit	très haute	haute	Importance	fable	pas
Quelle importance attachez-vous au automatique? Une plus grande séourité du réglement (par ex. le commergantibien/ficiaire doit sidentfer ultirieurement) une plus large possibilité d'annuier de taux prélévements (au incomrédis (Pricingation du délai de 5 8 semaines) Possibilité d'arrangement sur une date d'abhanosidaté de prélévement / dates d valeur sont (parcés)	três haute Importance	haute	Importance	fable	pas
Quelle Importance attachez-vous au automatique? Une plus grande sécurité du réglement (par ex. le commergantibénéficiaire doit s'identifer ultiriteurement) Une plus large possibilité d'annuére de faux prélévements ou noorrects (Proiongaton du disi de 6 à s emaines) Possibilité d'arrangement sur une date d'échéanoetidate de prélévement concréte (actuellement les dates de prélévement / dates d	três haute Importance	haute	Importance	fable	pas

#### Steinbeis-Hochschule Berlin

3.	Parmi les propositions sulvantes, lesquelles appro le palement par prélèvement automatique?	J'approuve entièrement		Japprouve	Je n'approuve pas tellement	Je n'approuve pas
	paiement par prélévement automatique est très facile pratique pour moi					
	trouve que le palement par prélévement automatique					<u> </u>
	tun mode de réglement très flable					_
(er	particulier le numéro de compte) je ne rencontre pas problémejorobléme de sécurité					
	palement par prélèvement automatique est pour moi ins coûteux comme mode de règlement alternatif.					
Le	palement par prélévement automatique ne me coûte rien					
plu	ime si le palement par prélèvement automatique reste pour moi is coûteux comme mode de règlement alternatif, je pourrais iliser en raison de ses nombreux avantages					
pri	ur plus de confort et une plus grande sécurité, je suis t à l'avent à régier la somme correspondante pour un lement par prélèvement automatique					
4.	Si le palement par prélèvement automatique deva mode de réglement atternatif.				e choisirais Je n'approuve pas tellement	Je
		entièrement		panelenen	pas telement	pas
	Mode de réglements que je choisirais :					
	Espéces					Π.
	_Vicencent					<u> </u>
	Chèque	· Ē			·	ñ-
	_ Palement par carte bapo	Are			· — —	<u> </u>
	_ ,parte de orédit	····	🔂 -		·	<u>-</u> -

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Definitions				
Direct Debit (DD)	<ul> <li>Direct debit is a cashless payment scheme. To handle a direct debit you (customer) give the creditor (i.e. telephone company) the authorization to collect due bills from your bank account. The authorization lasts until cancelled.</li> </ul>			
Multilateral balancing payment (MBP)	<ul> <li>A payment made by the creditor bank to the debtor bank in relation to the costs incurred by the debtor bank in relation to a direct debit transaction. The level of a balancing payment shall comply with applicable competition rules. Multilateral balancing payment fees are normally fixed by banking communities. So MBP is a wholesale cost recovery mechanism.</li> </ul>			
Creditor	<ul> <li>Receives the mandate from the debtor to initiate collections, which are instructions to receive funds from the debtor bank by debiting the account of the debtor. On the basis of this mandate, the Creditor collects the direct debits.</li> </ul>			
Debtor	<ul> <li>Gives the mandate to the creditor to initiate collections. The debtor's bank account is debited in accordance with the collections initiated by the creditor. By definition, the debtor is always the holder of the account to be debited.</li> </ul>			
Creditor bank	<ul> <li>The bank where the creditor's account is held and which has an agreement with the creditor about the rules and conditions. On the basis of this agreement it receives and executes instructions from the creditor to initiate the direct debit transaction by forwarding the collection to the debtor bank.</li> </ul>			
Debtor bank	<ul> <li>The bank where the account to be debited is held and which has an agreement with the debtor about the rules and conditions. On the basis of this agreement, it executes each collection of the direct debit originated by the creditor by debiting the debtor's account.</li> </ul>			
Due date	<ul> <li>The due date of the collection is the day when the payment of the debtor is due to the creditor.</li> </ul>			

### Definitions

Clearing and settlement mechanism (CSM)	<ul> <li>A Clearing and settlement mechanism (including a PE-ACH) as described in the PE-ACH/CSM Framework.</li> </ul>
Single Euro Payments Area (SEPA)	<ul> <li>The definition of SEPA is part of the EPC Roadmap 2004-2010 approved by the EPC Plenary in December 2004. SEPA will be the area where citizens, companies and other economic actors will be able to make and receive payments in euros whether between or within national boundaries under the same basic conditions, rights and obligations regardless of their location within Europe. SEPA is currently defined as consisting of all the EU member states plus Iceland, Norway, Liechtenstein, Switzerland and Monaco.</li> </ul>
Interbanking agreement	<ul> <li>Agreement between banks governing the direct debit scheme.</li> </ul>
Mandate	<ul> <li>Unique initial authorization by the debtor allowing the creditor to initiate direct debits.</li> </ul>
Non pre-authorised direct debit	<ul> <li>Direct debit scheme without a mandate. It requires the authorization by the debtor prior to each direct debit.</li> </ul>

#### **Objectives / Assumptions:**

- The study "SEPA Direct Debit a success story for the European Payment Market" is the first study by the research center for financial services of the Steinbeis-University Berlin to identify potentials and factors of success for direct debit payment in Europe (especially against the background of the implementation of SEPA DD)
- The main objective of the study is to identify critical factors of success by implementation of SEPA DD
- The prognoses and computations represented in the study are based on present market conditions and circumstances. When unforeseen events of the basic conditions and/or developments in the capital markets occur the prognoses must be computed again

#### Advance:

- The study of the Steinbeis-University Berlin is based on a survey with 107 companies in Germany (creditors) and 2,461 customers (debtors) in Germany, Italy and France. In addition several interviews with experts were carried out
- The overall evaluation is not weighted according to the single countries ´ citizens respectively payment transactions

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